

令和7(2025)年度  
収 支 予 算 書

学校法人 成城学園

# 資金収支予算書

令和7（2025）年 4月 1日 から  
令和8（2026）年 3月31日 まで

（単位 円）

| 収入の部              |                     |                     |                   |
|-------------------|---------------------|---------------------|-------------------|
| 科 目               | 本年度予算額              | 前年度予算額              | 増減                |
| 学生生徒等納付金収入        | ( 8,867,646,000 )   | ( 8,949,070,000 )   | ( △ 81,424,000 )  |
| 授業料収入             | 5,903,795,000       | 5,998,566,000       | △ 94,771,000      |
| 入学金収入             | 443,400,000         | 458,050,000         | △ 14,650,000      |
| 施設設備資金収入          | 2,052,542,000       | 2,027,730,000       | 24,812,000        |
| 教育充実費収入           | 385,944,000         | 382,255,000         | 3,689,000         |
| 学習図書整備費収入         | 55,141,000          | 54,645,000          | 496,000           |
| 実験実習料収入           | 0                   | 1,544,000           | △ 1,544,000       |
| 空調費収入             | 23,260,000          | 23,040,000          | 220,000           |
| 施設等利用給付費収入        | 3,564,000           | 3,240,000           | 324,000           |
| 手数料収入             | ( 402,420,000 )     | ( 435,020,000 )     | ( △ 32,600,000 )  |
| 入学検定料収入           | 393,840,000         | 427,490,000         | △ 33,650,000      |
| 試験料収入             | 913,000             | 458,000             | 455,000           |
| 証明手数料収入           | 2,271,000           | 2,217,000           | 54,000            |
| 大学入学共通テスト実施手数料収入  | 5,396,000           | 4,855,000           | 541,000           |
| 寄付金収入             | ( 209,480,000 )     | ( 180,100,000 )     | ( 29,380,000 )    |
| 特別寄付金収入           | 66,930,000          | 32,730,000          | 34,200,000        |
| 一般寄付金収入           | 142,550,000         | 147,370,000         | △ 4,820,000       |
| 補助金収入             | ( 1,388,941,000 )   | ( 1,183,727,000 )   | ( 205,214,000 )   |
| 国庫補助金収入           | 506,197,000         | 532,986,000         | △ 26,789,000      |
| 学術研究振興資金収入        | 300,000             | 300,000             | 0                 |
| 地方公共団体補助金収入       | 882,444,000         | 650,441,000         | 232,003,000       |
| 資産売却収入            | ( 2,500,000,000 )   | ( 300,000,000 )     | ( 2,200,000,000 ) |
| 有価証券売却収入          | 2,500,000,000       | 300,000,000         | 2,200,000,000     |
| 付随事業・収益事業収入       | ( 7,800,000 )       | ( 30,460,000 )      | ( △ 22,660,000 )  |
| 受託事業収入            | 0                   | 24,660,000          | △ 24,660,000      |
| 公開講座等受講料収入        | 7,800,000           | 5,800,000           | 2,000,000         |
| 受取利息・配当金収入        | ( 111,696,000 )     | ( 78,231,000 )      | ( 33,465,000 )    |
| 第3号基本金引当特定資産運用収入  | 676,000             | 5,000               | 671,000           |
| その他の受取利息・配当金収入    | 111,020,000         | 78,226,000          | 32,794,000        |
| 雑収入               | ( 518,844,000 )     | ( 307,472,000 )     | ( 211,372,000 )   |
| 施設設備利用料収入         | 24,537,000          | 22,175,000          | 2,362,000         |
| 私立大学退職金財団等交付金収入   | 426,245,000         | 221,034,000         | 205,211,000       |
| その他の雑収入           | 68,062,000          | 64,263,000          | 3,799,000         |
| 借入金等収入            | ( 450,000 )         | ( 450,000 )         | ( 0 )             |
| 長期借入金収入           | 450,000             | 450,000             | 0                 |
| 前受金収入             | ( 1,654,026,000 )   | ( 1,659,893,000 )   | ( △ 5,867,000 )   |
| 授業料前受金収入          | 838,671,000         | 834,914,000         | 3,757,000         |
| 入学金前受金収入          | 443,475,000         | 457,800,000         | △ 14,325,000      |
| 施設設備資金前受金収入       | 272,864,000         | 268,331,000         | 4,533,000         |
| 教育充実費前受金収入        | 85,344,000          | 85,197,000          | 147,000           |
| 学習図書整備費前受金収入      | 12,192,000          | 12,171,000          | 21,000            |
| 空調費前受金収入          | 1,480,000           | 1,480,000           | 0                 |
| その他の収入            | ( 293,208,000 )     | ( 258,726,000 )     | ( 34,482,000 )    |
| 前期末未収入金収入         | 278,871,000         | 243,417,000         | 35,454,000        |
| 貸付金回収収入           | 702,000             | 750,000             | △ 48,000          |
| 経済学部教育・研究特定資産取崩収入 | 4,830,000           | 2,866,000           | 1,964,000         |
| 法学部教育・研究特定資産取崩収入  | 5,405,000           | 9,157,000           | △ 3,752,000       |
| 社人学部教育・研究特定資産取崩収入 | 3,400,000           | 2,536,000           | 864,000           |
| 資金収入調整勘定          | ( △ 2,099,118,000 ) | ( △ 1,885,075,000 ) | ( △ 214,043,000 ) |
| 期末未収入金            | △ 439,418,000       | △ 228,962,000       | △ 210,456,000     |
| 前期末前受金            | △ 1,659,700,000     | △ 1,656,113,000     | △ 3,587,000       |
| 前年度繰越支払資金         | ( 8,426,360,000 )   | ( 7,973,432,000 )   | ( 452,928,000 )   |
| 収入の部合計            | 22,281,753,000      | 19,471,506,000      | 2,810,247,000     |

(単位 円)

| 支出の部      |                   |                   |                  |
|-----------|-------------------|-------------------|------------------|
| 科 目       | 本年度予算額            | 前年度予算額            | 増減               |
| 人件費支出     | ( 6,925,299,000 ) | ( 6,811,611,000 ) | ( 113,688,000 )  |
| 教員人件費支出   | 4,395,770,000     | 4,588,137,000     | △ 192,367,000    |
| 職員人件費支出   | 1,859,327,000     | 1,826,076,000     | 33,251,000       |
| 役員報酬支出    | 70,388,000        | 71,127,000        | △ 739,000        |
| 退職金支出     | 599,814,000       | 326,271,000       | 273,543,000      |
| 教育研究経費支出  | ( 2,468,333,000 ) | ( 2,562,895,000 ) | ( △ 94,562,000 ) |
| 旅費交通費支出   | 63,769,000        | 61,877,000        | 1,892,000        |
| 旅費交通費支出   | 40,160,000        | 38,650,000        | 1,510,000        |
| 海外研修費支出   | 23,609,000        | 23,227,000        | 382,000          |
| 研修費支出     | 9,922,000         | 11,367,000        | △ 1,445,000      |
| 研究費支出     | 262,989,000       | 293,444,000       | △ 30,455,000     |
| 旅費交通費支出   | 17,409,000        | 18,611,000        | △ 1,202,000      |
| 図書資料費支出   | 162,351,000       | 163,812,000       | △ 1,461,000      |
| 刊行物費支出    | 29,145,000        | 27,372,000        | 1,773,000        |
| 研究雑費支出    | 54,084,000        | 83,649,000        | △ 29,565,000     |
| 課外活動費支出   | 25,093,000        | 26,830,000        | △ 1,737,000      |
| 福利厚生費支出   | 33,164,000        | 33,104,000        | 60,000           |
| 消耗品費支出    | 175,489,000       | 161,241,000       | 14,248,000       |
| 図書資料費支出   | 98,450,000        | 93,315,000        | 5,135,000        |
| 用品費支出     | 10,145,000        | 4,672,000         | 5,473,000        |
| 消耗品費支出    | 66,894,000        | 63,254,000        | 3,640,000        |
| 印刷製本費支出   | 48,217,000        | 47,216,000        | 1,001,000        |
| 通信運搬費支出   | 22,652,000        | 21,560,000        | 1,092,000        |
| 光熱水費支出    | 225,559,000       | 242,862,000       | △ 17,303,000     |
| 修繕費支出     | 50,248,000        | 71,808,000        | △ 21,560,000     |
| 保守料支出     | 158,750,000       | 166,525,000       | △ 7,775,000      |
| 賃借料支出     | 33,794,000        | 42,933,000        | △ 9,139,000      |
| 借地料支出     | 113,701,000       | 114,218,000       | △ 517,000        |
| 損害保険料支出   | 6,619,000         | 6,644,000         | △ 25,000         |
| 委託費・報酬等支出 | 902,577,000       | 932,697,000       | △ 30,120,000     |
| 諸会費支出     | 12,663,000        | 12,648,000        | 15,000           |
| 行事費支出     | 22,399,000        | 20,531,000        | 1,868,000        |
| 公租公課支出    | 592,000           | 573,000           | 19,000           |
| 奨学費支出     | 264,535,000       | 260,456,000       | 4,079,000        |
| 補助活動事業費支出 | 4,350,000         | 4,350,000         | 0                |
| 雑費支出      | 31,251,000        | 30,011,000        | 1,240,000        |
| 管理経費支出    | ( 593,667,000 )   | ( 625,497,000 )   | ( △ 31,830,000 ) |
| 旅費交通費支出   | 8,246,000         | 7,557,000         | 689,000          |
| 研修費支出     | 2,444,000         | 3,546,000         | △ 1,102,000      |
| 消耗品費支出    | 11,921,000        | 13,129,000        | △ 1,208,000      |
| 図書資料費支出   | 2,707,000         | 4,575,000         | △ 1,868,000      |
| 用品費支出     | 370,000           | 538,000           | △ 168,000        |
| 消耗品費支出    | 8,844,000         | 8,016,000         | 828,000          |
| 印刷製本費支出   | 58,855,000        | 60,530,000        | △ 1,675,000      |
| 通信運搬費支出   | 21,338,000        | 21,215,000        | 123,000          |
| 光熱水費支出    | 25,075,000        | 25,747,000        | △ 672,000        |
| 修繕費支出     | 4,690,000         | 4,990,000         | △ 300,000        |
| 保守料支出     | 30,691,000        | 28,820,000        | 1,871,000        |
| 賃借料支出     | 35,506,000        | 36,339,000        | △ 833,000        |
| 借地料支出     | 152,000           | 513,000           | △ 361,000        |
| 損害保険料支出   | 2,176,000         | 2,076,000         | 100,000          |
| 委託費・報酬等支出 | 249,392,000       | 280,515,000       | △ 31,123,000     |
| 諸会費支出     | 708,000           | 698,000           | 10,000           |
| 福利厚生費支出   | 17,938,000        | 15,343,000        | 2,595,000        |
| 広告宣伝費支出   | 102,621,000       | 103,303,000       | △ 682,000        |
| 交際費支出     | 1,098,000         | 1,098,000         | 0                |
| 公租公課支出    | 5,670,000         | 5,610,000         | 60,000           |
| 雑費支出      | 15,146,000        | 14,468,000        | 678,000          |

(単位 円)

| 科 目               | 本年度予算額            | 前年度予算額            | 増減                |
|-------------------|-------------------|-------------------|-------------------|
| 借入金等利息支出          | ( 11,767,000 )    | ( 14,660,000 )    | ( △ 2,893,000 )   |
| 借入金利息支出           | 11,767,000        | 14,660,000        | △ 2,893,000       |
| 借入金等返済支出          | ( 260,380,000 )   | ( 260,380,000 )   | ( 0 )             |
| 借入金返済支出           | 260,380,000       | 260,380,000       | 0                 |
| 施設関係支出            | ( 525,465,000 )   | ( 249,268,000 )   | ( 276,197,000 )   |
| 建物支出              | 189,136,000       | 213,971,000       | △ 24,835,000      |
| 構築物支出             | 32,879,000        | 15,297,000        | 17,582,000        |
| 建設仮勘定支出           | 303,450,000       | 20,000,000        | 283,450,000       |
| 設備関係支出            | ( 267,535,000 )   | ( 171,778,000 )   | ( 95,757,000 )    |
| 教育研究用機器備品支出       | 143,776,000       | 105,194,000       | 38,582,000        |
| 管理用機器備品支出         | 49,874,000        | 15,262,000        | 34,612,000        |
| 図書支出              | 68,033,000        | 51,322,000        | 16,711,000        |
| ソフトウェア支出          | 5,852,000         | 0                 | 5,852,000         |
| 資産運用支出            | ( 2,714,782,000 ) | ( 510,000,000 )   | ( 2,204,782,000 ) |
| 有価証券購入支出          | 2,500,000,000     | 300,000,000       | 2,200,000,000     |
| 第2号基本金引当特定資産繰入支出  | 200,000,000       | 200,000,000       | 0                 |
| 第3号基本金引当特定資産繰入支出  | 10,000,000        | 10,000,000        | 0                 |
| 経済学部教育・研究特定資産繰入支出 | 1,264,000         | 0                 | 1,264,000         |
| 法学部教育・研究特定資産繰入支出  | 2,321,000         | 0                 | 2,321,000         |
| 社Ⅱ学部教育・研究特定資産繰入支出 | 1,197,000         | 0                 | 1,197,000         |
| その他の支出            | ( 673,426,000 )   | ( 778,733,000 )   | ( △ 105,307,000 ) |
| 前期末未払金支払支出        | 567,683,000       | 669,602,000       | △ 101,919,000     |
| 貸付金支払支出           | 450,000           | 450,000           | 0                 |
| 前払金支払支出           | 105,293,000       | 108,681,000       | △ 3,388,000       |
| 〔予備費〕             | ( 200,000,000 )   | ( 200,000,000 )   | ( 0 )             |
| 資金支出調整勘定          | ( △ 870,309,000 ) | ( △ 665,329,000 ) | ( △ 204,980,000 ) |
| 期末未払金             | △ 756,944,000     | △ 551,059,000     | △ 205,885,000     |
| 前期末前払金            | △ 113,365,000     | △ 114,270,000     | 905,000           |
| 翌年度繰越支払資金         | ( 8,511,408,000 ) | ( 7,952,013,000 ) | ( 559,395,000 )   |
| 支出の部合計            | 22,281,753,000    | 19,471,506,000    | 2,810,247,000     |

# 事業活動収支予算書

令和7(2025)年 4月 1日 から  
令和8(2026)年 3月31日 まで

(単位 円)

|          |          | 科 目            | 本年度予算額            | 前年度予算額            | 増減                |
|----------|----------|----------------|-------------------|-------------------|-------------------|
| 事業活動収入の部 |          | 学生生徒等納付金       | ( 8,867,646,000 ) | ( 8,949,070,000 ) | ( △ 81,424,000 )  |
|          |          | 授業料            | 5,903,795,000     | 5,998,566,000     | △ 94,771,000      |
|          |          | 入学金            | 443,400,000       | 458,050,000       | △ 14,650,000      |
|          |          | 施設設備資金         | 2,052,542,000     | 2,027,730,000     | 24,812,000        |
|          |          | 教育充実費          | 385,944,000       | 382,255,000       | 3,689,000         |
|          |          | 学習図書整備費        | 55,141,000        | 54,645,000        | 496,000           |
|          |          | 実験実習料          | 0                 | 1,544,000         | △ 1,544,000       |
|          |          | 空調費            | 23,260,000        | 23,040,000        | 220,000           |
|          |          | 施設等利用給付費収入     | 3,564,000         | 3,240,000         | 324,000           |
|          |          | 手数料            | ( 402,420,000 )   | ( 435,020,000 )   | ( △ 32,600,000 )  |
|          |          | 入学検定料          | 393,840,000       | 427,490,000       | △ 33,650,000      |
|          |          | 試験料            | 913,000           | 458,000           | 455,000           |
|          |          | 証明手数料          | 2,271,000         | 2,217,000         | 54,000            |
|          |          | 大学入学共通テスト実施手数料 | 5,396,000         | 4,855,000         | 541,000           |
|          |          | 寄付金            | ( 179,480,000 )   | ( 170,100,000 )   | ( 9,380,000 )     |
|          |          | 特別寄付金          | 36,930,000        | 22,730,000        | 14,200,000        |
|          |          | 一般寄付金          | 142,550,000       | 147,370,000       | △ 4,820,000       |
|          |          | 経常費等補助金        | ( 1,381,219,000 ) | ( 1,178,506,000 ) | ( 202,713,000 )   |
|          |          | 国庫補助金          | 499,725,000       | 528,394,000       | △ 28,669,000      |
|          |          | 学術研究振興資金       | 300,000           | 300,000           | 0                 |
|          |          | 地方公共団体補助金      | 881,194,000       | 649,812,000       | 231,382,000       |
|          |          | 付随事業収入         | ( 7,800,000 )     | ( 30,460,000 )    | ( △ 22,660,000 )  |
|          |          | 受託事業収入         | 0                 | 24,660,000        | △ 24,660,000      |
|          |          | 公開講座等受講料       | 7,800,000         | 5,800,000         | 2,000,000         |
|          |          | 雑収入            | ( 518,844,000 )   | ( 307,472,000 )   | ( 211,372,000 )   |
|          |          | 施設設備利用料        | 24,537,000        | 22,175,000        | 2,362,000         |
|          |          | 私立大学退職金財団等交付金  | 426,245,000       | 221,034,000       | 205,211,000       |
|          |          | その他の雑収入        | 68,062,000        | 64,263,000        | 3,799,000         |
|          |          | 教育活動収入計        | 11,357,409,000    | 11,070,628,000    | 286,781,000       |
| 教育活動収支   | 事業活動支出の部 | 科 目            | 本年度予算額            | 前年度予算額            | 増減                |
|          |          | 人件費            | ( 6,877,033,000 ) | ( 6,793,027,000 ) | ( 84,006,000 )    |
|          |          | 教員人件費          | 4,395,770,000     | 4,588,137,000     | △ 192,367,000     |
|          |          | 職員人件費          | 1,859,327,000     | 1,826,076,000     | 33,251,000        |
|          |          | 役員報酬           | 70,388,000        | 71,127,000        | △ 739,000         |
|          |          | 退職給与引当金繰入額     | 445,129,000       | 245,186,000       | 199,943,000       |
|          |          | 退職金            | 106,419,000       | 62,501,000        | 43,918,000        |
|          |          | 教育研究経費         | ( 3,512,246,000 ) | ( 3,629,739,000 ) | ( △ 117,493,000 ) |
|          |          | 旅費交通費          | 63,769,000        | 61,877,000        | 1,892,000         |
|          |          | 旅費交通費          | 40,160,000        | 38,650,000        | 1,510,000         |
|          |          | 海外研修費          | 23,609,000        | 23,227,000        | 382,000           |
|          |          | 研修費            | 9,922,000         | 11,367,000        | △ 1,445,000       |
|          |          | 研究費            | 262,989,000       | 293,444,000       | △ 30,455,000      |
|          |          | 旅費交通費          | 17,409,000        | 18,611,000        | △ 1,202,000       |
|          |          | 図書資料費          | 162,351,000       | 163,812,000       | △ 1,461,000       |
|          |          | 刊行物費           | 29,145,000        | 27,372,000        | 1,773,000         |
|          |          | 研究雑費           | 54,084,000        | 83,649,000        | △ 29,565,000      |
|          |          | 課外活動費          | 25,093,000        | 26,830,000        | △ 1,737,000       |
|          |          | 福利厚生費          | 33,164,000        | 33,104,000        | 60,000            |
|          |          | 消耗品費           | 175,489,000       | 161,241,000       | 14,248,000        |
|          |          | 図書資料費          | 98,450,000        | 93,315,000        | 5,135,000         |
|          |          | 用品費            | 10,145,000        | 4,672,000         | 5,473,000         |
|          |          | 消耗品費           | 66,894,000        | 63,254,000        | 3,640,000         |
|          |          | 印刷製本費          | 48,217,000        | 47,216,000        | 1,001,000         |
|          |          | 通信運搬費          | 22,652,000        | 21,560,000        | 1,092,000         |
|          |          | 光熱水費           | 225,559,000       | 242,862,000       | △ 17,303,000      |
|          |          | 修繕費            | 50,248,000        | 71,808,000        | △ 21,560,000      |
|          |          | 保守料            | 158,750,000       | 166,525,000       | △ 7,775,000       |
|          |          | 賃借料            | 33,794,000        | 42,933,000        | △ 9,139,000       |
|          |          | 借地料            | 113,701,000       | 114,218,000       | △ 517,000         |
|          |          | 損害保険料          | 6,619,000         | 6,644,000         | △ 25,000          |
|          |          | 委託費・報酬等        | 902,577,000       | 932,697,000       | △ 30,120,000      |
|          |          | 諸会費            | 12,663,000        | 12,648,000        | 15,000            |
|          |          | 行事費            | 22,399,000        | 20,531,000        | 1,868,000         |
|          |          | 公租公課           | 592,000           | 573,000           | 19,000            |
|          |          | 奨学費            | 264,535,000       | 260,456,000       | 4,079,000         |
|          |          | 補助活動事業費        | 4,350,000         | 4,350,000         | 0                 |
|          |          | 雑費             | 31,251,000        | 30,011,000        | 1,240,000         |
|          |          | 減価償却額          | 1,043,913,000     | 1,066,844,000     | △ 22,931,000      |

(単位 円)

|           |          | 科 目              | 本年度予算額           | 前年度予算額          | 増減               |             |
|-----------|----------|------------------|------------------|-----------------|------------------|-------------|
|           |          |                  |                  |                 |                  |             |
| 教育活動収支    | 事業活動支出の部 | 管理経費             | ( 680,340,000 )  | ( 714,444,000 ) | ( △ 34,104,000 ) |             |
|           |          | 旅費交通費            | 8,246,000        | 7,557,000       | 689,000          |             |
|           |          | 研修費              | 2,444,000        | 3,546,000       | △ 1,102,000      |             |
|           |          | 消耗品費             | 11,921,000       | 13,129,000      | △ 1,208,000      |             |
|           |          | 図書資料費            | 2,707,000        | 4,575,000       | △ 1,868,000      |             |
|           |          | 用品費              | 370,000          | 538,000         | △ 168,000        |             |
|           |          | 消耗品費             | 8,844,000        | 8,016,000       | 828,000          |             |
|           |          | 印刷製本費            | 58,855,000       | 60,530,000      | △ 1,675,000      |             |
|           |          | 通信運搬費            | 21,338,000       | 21,215,000      | 123,000          |             |
|           |          | 光熱水費             | 25,075,000       | 25,747,000      | △ 672,000        |             |
|           |          | 修繕費              | 4,690,000        | 4,990,000       | △ 300,000        |             |
|           |          | 保守料              | 30,691,000       | 28,820,000      | 1,871,000        |             |
|           |          | 賃借料              | 35,506,000       | 36,339,000      | △ 833,000        |             |
|           |          | 借地料              | 152,000          | 513,000         | △ 361,000        |             |
|           |          | 損害保険料            | 2,176,000        | 2,076,000       | 100,000          |             |
|           |          | 委託費・報酬等          | 249,392,000      | 280,515,000     | △ 31,123,000     |             |
|           |          | 諸会費              | 708,000          | 698,000         | 10,000           |             |
|           |          | 福利厚生費            | 17,938,000       | 15,343,000      | 2,595,000        |             |
|           |          | 広告宣伝費            | 102,621,000      | 103,303,000     | △ 682,000        |             |
|           |          | 交際費              | 1,098,000        | 1,098,000       | 0                |             |
|           |          | 公租公課             | 5,670,000        | 5,610,000       | 60,000           |             |
|           |          | 雑費               | 15,146,000       | 14,468,000      | 678,000          |             |
|           |          | 減価償却額            | 86,673,000       | 88,947,000      | △ 2,274,000      |             |
| 徴収不能額等    |          | ( 0 )            | ( 0 )            | ( 0 )           |                  |             |
| 教育活動支出計   |          | 11,069,619,000   | 11,137,210,000   | △ 67,591,000    |                  |             |
| 教育活動収支差額  |          | 287,790,000      | △ 66,582,000     | 354,372,000     |                  |             |
| 教育活動外収支   | 収事業の活動   | 科 目              | 本年度予算額           | 前年度予算額          | 増減               |             |
|           |          | 受取利息・配当金         | ( 111,696,000 )  | ( 78,231,000 )  | ( 33,465,000 )   |             |
|           |          | 第3号基本金引当特定資産運用収入 | 676,000          | 5,000           | 671,000          |             |
|           |          | その他の受取利息・配当金     | 111,020,000      | 78,226,000      | 32,794,000       |             |
|           |          | その他の教育活動外収入      | ( 0 )            | ( 0 )           | ( 0 )            |             |
|           | 教育活動外収入計 |                  | 111,696,000      | 78,231,000      | 33,465,000       |             |
|           | 支事業の活動   | 科 目              | 本年度予算額           | 前年度予算額          | 増減               |             |
|           |          | 借入金等利息           | ( 11,767,000 )   | ( 14,660,000 )  | ( △ 2,893,000 )  |             |
|           |          | 借入金利息            | 11,767,000       | 14,660,000      | △ 2,893,000      |             |
|           |          | その他の教育活動外支出      | ( 0 )            | ( 0 )           | ( 0 )            |             |
| 教育活動外支出計  |          | 11,767,000       | 14,660,000       | △ 2,893,000     |                  |             |
| 教育活動外収支差額 |          | 99,929,000       | 63,571,000       | 36,358,000      |                  |             |
| 経常収支差額    |          | 387,719,000      | △ 3,011,000      | 390,730,000     |                  |             |
| 特別収支      | 収事業の活動   | 科 目              | 本年度予算額           | 前年度予算額          | 増減               |             |
|           |          | 資産売却差額           | ( 0 )            | ( 0 )           | ( 0 )            |             |
|           |          | その他の特別収入         | ( 37,722,000 )   | ( 15,221,000 )  | ( 22,501,000 )   |             |
|           |          | 施設設備寄付金          | 30,000,000       | 10,000,000      | 20,000,000       |             |
|           |          | 施設設備補助金          | 7,722,000        | 5,221,000       | 2,501,000        |             |
|           |          | 特別収入計            | 37,722,000       | 15,221,000      | 22,501,000       |             |
|           | 支事業の活動   | 科 目              | 本年度予算額           | 前年度予算額          | 増減               |             |
|           |          | 資産処分差額           | ( 47,355,000 )   | ( 57,940,000 )  | ( △ 10,585,000 ) |             |
|           |          | 建物処分差額           | 26,794,000       | 44,080,000      | △ 17,286,000     |             |
|           |          | 構築物処分差額          | 12,886,000       | 615,000         | 12,271,000       |             |
|           |          | 機器備品処分差額         | 2,675,000        | 10,245,000      | △ 7,570,000      |             |
|           |          | 図書処分差額           | 5,000,000        | 3,000,000       | 2,000,000        |             |
|           |          | その他の特別支出         | ( 0 )            | ( 0 )           | ( 0 )            |             |
|           |          | 特別支出計            | 47,355,000       | 57,940,000      | △ 10,585,000     |             |
|           |          | 特別収支差額           |                  | △ 9,633,000     | △ 42,719,000     | 33,086,000  |
|           |          | 〔予備費〕            |                  | ( 100,000,000 ) | ( 100,000,000 )  | ( 0 )       |
|           |          | 基本金組入前当年度収支差額    |                  | 278,086,000     | △ 145,730,000    | 423,816,000 |
| 基本金組入額合計  |          | △ 870,366,000    | △ 626,935,000    | △ 243,431,000   |                  |             |
| 当年度収支差額   |          | △ 592,280,000    | △ 772,665,000    | 180,385,000     |                  |             |
| 前年度繰越収支差額 |          | △ 9,523,971,000  | △ 9,445,741,000  | △ 78,230,000    |                  |             |
| 基本金取崩額    |          | 0                | 0                | 0               |                  |             |
| 翌年度繰越収支差額 |          | △ 10,116,251,000 | △ 10,218,406,000 | 102,155,000     |                  |             |
| (参考)      |          |                  |                  |                 |                  |             |
| 事業活動収入計   |          | 11,506,827,000   | 11,164,080,000   | 342,747,000     |                  |             |
| 事業活動支出計   |          | 11,228,741,000   | 11,309,810,000   | △ 81,069,000    |                  |             |